	ADMINISTRATION								
Risk No	Cat Ref	Risk	Current Controls	Impact	Likeli-	Proba-	Respon-	Timescale	
					hood	bility	sibility		
29	ADM1	Failure to act within the appropriate	Ensure staff are adequately trained.	5	2	10	PCB;	Ongoing	
		legislative and policy framework could					HoCF;		
		lead to illegal actions by the Fund and	Appropriate checking processes.				HoP; PAM		
		also complaints against the Fund.							
			Professional advice. Close working with other						
			Funds. Policies kept up to date and discussed at						
			PCF.						
30	ADM2	Pension structure is inappropriate to	New structure implemented from October	5	3	15	HoCF	Apr-17	
		deliver a first class service	2016. Impact to be monitored by Head of						
			Pensions.						
			This risk will be reassessed once the						
			restructuring of the pensions team has been						
			completed and some time has passed for the						
			structure to be embedded.						
31	ADM3	Insufficiently trained or experienced	Training programme for staff including CIPD	4	3	12	HoCF; HoP	Mar-17	
		staff leading to knowledge gaps	qualification in some places. Regular briefings						
			and updates on LGPS changes from CIPFA and						
			other training providers.						
			This risk will be reasses once the restructuring						
			of the pensions team has been completed.						
			· ·						

	ADMINISTRATION								
Risk No	Cat Ref	Risk	Current Controls	Impact	Likeli-	Proba-	Respon-	Timescale	
					hood	bility	sibility		
32	ADM4	Failure of pension administration	Pensioner administration system Altair is	5	1	5	PAM	Mar-17	
		system resulting in loss of records and	subject to daily software backups and off-site						
		incorrect pension benefits being paid or	duplication of records.						
		delays to payment.							
			The business recovery plan once implemented						
			allows the pension administration system to be						
			run from an alternative site.						
33	ADM5	Failure to pay pension benefits	The pension administration system, Altair,	4	2	8	PAM	Mar-17	
		accurately leading to under or over	allows for all pensioner benefits to be						
		payments.	automatically calculated by the administration						
			system.						
			Pension benefits payments are double checked						
			by another team member before payments						
			released.						
34	ADM6	Failure of pension payroll system	Pensionepayroll system is subject to daily	4	2	8	PAM	Mar-17	
		resulting in pensioners not being paid	software backups and off-site duplication of						
		in a timely manner.	records.						
			The business recovery plan once implemented						
			allows the pension administration system to be						
			run from an alternative site.						

	ADMINISTRATION								
Risk No	Cat Ref	Risk	Current Controls	Impact	Likeli- hood	Proba- bility	Respon- sibility	Timescale	
35	ADM7	Not dealing properly with complaints leading to escalation that ends ultimately with the ombudsman	The Fund has an Internal Dispute Resolution Policy (IDRP) which has been approved by the Committee.	4	2	8	PCB; HoCF; HoP; PAM	Mar-17	
			In attempting to resolve any complaints by members, the IDRP will guide officers to ensure that due process is applied through out the process.						
36	ADM8	Data protection procedures non- existent or insufficient leading to poor security for member data	The Council's data protection policy is issued to and signed by all staff.  The Council has in place a system that ensures pension fund data is sufficiently protected.  Staff trained in data protection and regularly reminded of its importance.	5	2	10	НоР; РАМ	Mar-17	
37	ADM9	Loss of funds through fraud or misappropriation by officers leading to negative impact on reputation of the Fund as well as financial loss.	Robust accounting checks and adherence with best practice including undertaking regular reconciliation of payments undertaken or received into the Fund.	5	1	5	HoCF; HoP	Mar-17	

	ADMINISTRATION								
Risk No	Cat Ref	Risk	Current Controls	Impact	Likeli-	Proba-	Respon-	Timescale	
					hood	bility	sibility		
38		Officers do not have appropriate skills and knowledge to perform their roles resulting in the service not being provided in line with best practice and legal requirements. Succession planning is not in place leading to reduction of knowledge when an officer leaves.	The selection process for recruiting officers is rigorous and focussed on the requirements of the role. Also detailed job descriptions/person specification are used to wittle down and appoint officers with the right level of skills, knowledge and experience.  Training/Personal Development plans are put in place for each staff member following	5	2	10	HoCF; HoP	Dec-17	
			annual performance appraisal.						